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Corporate governance report Stewardship for long-term value creation

Introduction

BW LPG Limited ("BW LPG" or the "Company") was a company incorporated in Bermuda limited by shares until 1 July 2024 when the Company was registered in Singapore as a public company limited by shares following its redomiciliation from Bermuda to Singapore (the "Redomiciliation"). The Company is listed on the Oslo Børs (the Oslo Stock Exchange) and the New York Stock Exchange.

BW LPG was primarily governed by the Bermuda Companies Act, its Memorandum of Association and its Bye-law, and following the Redomiciliation, the Companies Act 1967 of Singapore ("Singapore Companies Act") and the constitution of the Company ("Constitution"). In addition, the Company is required to comply with certain aspects of the Norwegian Securities Trading Act, the Norwegian Accounting Act and the continuing obligations for companies listed on the Oslo Stock Exchange.

This report (the "Report") is prepared by the Company pursuant to section 4.4 of the Euronext Oslo Rule book II – Issuer Rules and section 2–9 of the Norwegian Accounting Act. Part 2 of the Report provides an overall overview of the Company's Corporate Governance practices with specific reference to the Norwegian Code of Practice for Corporate Governance (the "Code") dated 14 October 2021 issued by the Norwegian Corporate Governance Board. Each individual point of the Code is reviewed and if the Company deviates from the Code, explanations are provided. The Code is available at www.nues.no. Part 3 of the Report provides a description of the Company's guidelines and policies regarding equality and diversity and their impact during the financial year 2024.

Corporate Governance Report

Comply or Explain Overview with reference to the Norwegian Code of Practice for Corporate Governance

Se	ction of the Code	Deviations
01	Implementation and reporting on corporate governance	None
02	Business	Before the Redomiciliation - The Company's objectives are wider and more extensive
		After the Redomiciliation - The Company's objectives are not stated in the Constitution
03	Equity and dividends	Before the Redomiciliation - The Company's issuance and purchase of its own shares are neither limited to a specific purpose nor to a specified period
		After the Redomiciliation - None
04	Equal treatment of shareholders	None
05	Shares and negotiability	The Company may decline to register the transfer of any share if the transfer results in the Company being deemed a "Controlled Foreign Company" in Norway
06	General meetings	The chairman of the Board also acts as the chair of the general meetings
07	Nomination committee	None
08	Board of Directors: composition and independence	None
09	The work of the Board of Directors	One of the two members of the Remuneration Committee is not independent of the Company's largest shareholder
10	Risk management and internal control	None
11	Remuneration of the Board of Directors	None
12	Remuneration of the Executive Management	Performance-related remuneration to Executive Management is not subject to an absolute limit
13	Information and communications	None
14	Take-overs	None
15	Auditor	None

Table 1: Overview of deviations from the Code

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Implementing and reporting on corporate governance

The Board of Directors (the "Board") believes that the interests of the Company and its shareholders are best served by the adoption of business policies and practices which are legal, compliant, ethical, and open in relation to all dealings with customers, potential customers and other third parties. These policies are designed to be fair and in accordance with leading market practices on stakeholder relationships and are also sensitive to reasonable expectations of public interest.

The Company's Corporate Governance policy takes into account the Code and as such,

includes self-regulatory corporate governance practices. The Company has developed its internal policies and practices, where appropriate, to meet the requirements and recommendations of the Code.

The Corporate Governance of the Company is subject to review by the Board at least annually, and the Company's governance documents are reviewed annually to ensure continued relevance and accuracy.

The Company does not deviate from Section 1 of the Code.

Section 02 **Business**

Prior to the Redomiciliation, the Company's Memorandum of Association described the nature of the Company's business and the objectives of the Company. In accordance with common practice for Bermuda companies, the description of the Company's objectives is wider and more extensive than recommended in the Code. This represents a deviation from Section 2 of the Code.

In connection with the Redomiciliation the Company's Memorandum of Association and Bye-law was replaced with the Constitution. Under the Singapore Companies Act, companies are not required to include a clause specifying the company's principal activities and the purposes for which the company was formed in its constitution. Pursuant to common practice for Singapore companies, the Company has not included such provisions in its Constitution as the Company, under the

Singapore Companies Act, has full capacity to carry on or undertake any business or activity, do any act or enter into any transaction and, for the foregoing purposes, full rights, powers and privileges. Accordingly, this represents a deviation from Section 2 of the Code.

The Board leads the Company's strategic planning, makes decisions and defines clear objectives, strategies and risk profiles that form the basis for the Company's Executive Management to prepare and carry out investments and structural measures to create value for the shareholders in a sustainable way. During this work, the Board takes into account economic, social and environmental conditions to ensure value creation for a sustainable business. The Company's strategies, objectives, business activities and risk profiles are evaluated at least annually and are described in the annual report on Form 20-F (the "Form"

20-F"). The Company has implemented corporate values, ethical guidelines and guidelines for corporate social responsibility. These values and guidelines are described in the Company's Code of Ethics, Business Conduct and internal policies.

Equity and dividends Section 03

The Board regularly evaluates the Company's capital requirements to ensure that the Company has a capital structure which is appropriate for its objectives, strategy and risk profile.

The Board has decided on a dividend policy for the Company to provide a degree of predictability and transparency on the determination of dividend payouts to shareholders. Details on the dividend policy can be found on the Company's website.

In addition to cash dividends, the Company may buy back shares as part of its total distribution of capital to shareholders.

Under the Bermuda Bye-laws of the Company, the Board may declare dividends and distributions without the approval of the shareholders in general meetings. Under the Constitution, no dividend (final or interim) shall be paid to shareholders except out of the profits of the Company. Furthermore, the Company may by ordinary resolution in a general meeting declare final dividends, but no such dividend shall exceed the amount recommended by the Board. The Board may from time to time pay to the shareholders such interim dividends as appear to the Board to be justified by the profits of the Company. Dividend payouts which are approved at the board meetings or general meetings of the Company are made in accordance with the dividend policy.

Pursuant to Bermuda law and in accordance with common practice for Bermuda incorporated companies, the Board has authority to issue any authorised unissued shares in the Company on such terms and conditions as it may decide and may exercise all powers of the Company to purchase the Company's own shares. The powers of the Board to issue and purchase shares are neither limited to specific purposes nor to a specified period as recommended in the Code. This represents a deviation from Section 3 of the Code for the period before the Redomiciliation.

The Singapore Companies Act provides that notwithstanding anything in the Constitution, the Board may only be authorised to issue new shares or acquire the Company's own shares by the prior approval of the shareholders in a general meeting. The general meeting can specify one or several mandates to limit a board authorisation to issue new shares or acquire own shares to a defined purpose. Both such board authorisations will be effective from the date of the general meeting or such date as the general meeting resolve and be valid until the next annual general meeting or the latest date the annual general meeting is required by law to be held. In connection with the Redomiciliation, the general meeting resolved to authorise the Board of Directors to issue new shares and acquire own shares within certain limits.

The Company does not deviate from Section 3 of the Code following the Redomiciliation.

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Section 04 Equal treatment of shareholders

The Company has one class of shares. Each share in the Company carries one vote, and all shares carry equal rights, including the right to participate in general meetings. All shareholders will be treated on an equal basis, unless there is just cause for treating them differently.

Pursuant to Bermuda and Singapore laws and based on the rights of shareholders outlined in the Bermuda Bye-laws and the Constitution, the shareholders of the Company do not have pre-emption rights in share issues unless otherwise resolved by the Company. Any decision to issue shares without pre-emption rights for existing shareholders will be justified in the common interest of the Company and the shareholders. In the event that the Company

carries out a share issue without pre-emption rights for existing shareholders, then the justification will be publicly disclosed in a stock exchange announcement issued in connection with the share issue.

Any transactions the Company carries out in its own shares will be carried out either through the Oslo Stock Exchange and/or New York Stock Exchange in accordance with applicable regulations or with reference to prevailing stock exchange prices if carried out in another way. If there is limited liquidity in the Company's shares, the Company will consider other ways to ensure equal treatment of shareholders.

The Company does not deviate from Section 4 of the Code.

Section 05 Shares and negotiability

In general, the shares in the Company are freely transferable.

However, the Board may decline to register the transfer of any share, where such transfer would, in the opinion of the Board, likely result in 50% or more of the aggregate issued and outstanding share capital of the Company being held or owned directly or indirectly by individuals or legal persons resident for tax purposes in Norway, or alternatively, such

shares being effectively connected to a Norwegian business activity, or the Company otherwise being deemed a "Controlled Foreign Company" as such term is defined pursuant to Norwegian tax legislation. The purpose of this provision is to avoid the Company being deemed a "Controlled Foreign Company" pursuant to Norwegian tax rules. This represents a deviation from Section 5 of the Code.

Section 06 General meetings

The annual general meeting of the Company will normally take place on or before 31 May each year. The Company encourages all shareholders to participate in and to vote at general meetings. In order to facilitate shareholder participation, the Board ensures that:

- the resolutions and supporting documentation, if any, will be sufficiently detailed, comprehensive and specific to allow shareholders to understand and form a view on matters that are to be considered at the general meeting;
- the registration deadline, if any, for shareholders to participate at the general meeting will be set as closely to the date of the general meeting as practically possible and permissible under the provision in the Bermuda Bye-laws and the Constitution (as applicable);
- the shareholders will have the opportunity to vote on each individual matter, including on each candidate nominated for election to the Company's Board and Committees (if applicable); and
- the members of the Board, the chairman of the nomination committee and the auditor (where attendance is regarded as essential) will have the opportunity to participate at the general meeting.

Shareholders who cannot be present at the general meeting will be given the opportunity to vote by proxy or to participate by using electronic means. The Company will in this respect:

- provide information on the procedure for attending by proxy in the notice;
- nominate a person who will be available to vote on behalf of shareholders as their proxy; and
- prepare a proxy form which will, insofar as this is possible, be formulated in such a manner that the shareholder can vote on each item that is to be addressed and vote for each of the candidates that are nominated for election.

Pursuant to the Company's Bermuda Bye-laws and the Constitution (as applicable), the chairman of the Board shall act as chairman of the meeting at all general meetings at which such person is present. Notwithstanding the above, the Chairman may appoint a person to act as chairman of the general meeting. In the absence of the Chairman and a person appointed to act as chairman of the meeting by the chairman of the Board, the chairman of the general meeting shall be appointed or elected by those present at the meeting and entitled to vote. In this respect, the Company deviates from Section 6 of the Code. However, there will be routines to ensure that an independent person is available to chair the general meeting or a particular agenda with regard to any matters related to the chairman of the Board.

The Company endeavours to publish the minutes of the annual general meeting on the Company's website no later than 15 days after the date of the meeting, and a printed version can be made available upon request.

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Section 07 **Nomination Committee**

The Company has a Nomination Committee appointed by the general meeting with a chairman elected by the general meeting. The Nomination Committee is laid down in the Company's Bermuda Bye-laws and the Constitution (as applicable) with guidelines approved at the annual general meeting. The Nomination Committee guidelines are made available on the Company website.

The Nomination Committee is responsible for proposing candidates for election to the Board and the Nomination Committee, and proposing remuneration to be paid to members of these bodies. As part of its work in proposing candidates for election to the Board and the Nomination Committee, the Nomination Committee is available for contact with shareholders and maintains contact with the Board and the Company's Executive Management. The Nomination Committee will justify its recommendations for each

candidate separately and strive to consult with relevant shareholders concerning proposals for appointment of candidates.

The members of the Nomination Committee have been selected to take into account a broad range of shareholder interests. In accordance with the recommendations of the Code, the Nomination Committee is independent and does not include any Executive Management or any member of the Company's Board of Directors.

An up-to-date composition of the Nomination Committee is available on the Company's website and the Company will provide shareholders with any deadlines for submitting proposals for candidates to the Nomination Committee.

The Company does not deviate from Section 7 of the Code.

Board of Directors: Composition and independence Section 08

The composition of the Board represents a broad cross-section of the Company's shareholders, which ensures that they can meet the Company's need for expertise, capacity, diversity and independence. The Board consists of six members, who continue to work together as a team to exercise proper supervision on the management of the Company. The majority (five of the six members) are independent of the Company's largest shareholder, the

Executive Management, and material business connections of the Company. The Board does not include any Executive Management. The general meeting elects the chairman of the Board.

Members of the Board would be re-evaluated before being considered for re-election annually. The value of continuity will be balanced against the need for renewal and independence. Where a member of the Board has served for a prolonged continuous period, consideration will be given as to whether the individual Board member in question is still considered independent of the Company's Executive Management.

The information of the Board, the expertise of the Board members and the members who

are considered independent is available on the Company's website and in the Annual Report.

Members of the Board are welcome to own shares in the Company.

The Company does not deviate from Section 8 of the Code.

Section 09 The work of the Board of Directors

The Board is ultimately responsible for the management of the Company and for supervising its day-to-day management. The duties and tasks of the Board are detailed in the Company's Bermuda Bye-laws and Singapore Constitution (as applicable). The Board has issued instructions for its own work as well as for the Executive Management with particular emphasis on clear internal allocation of responsibilities and duties. This Report and the instructions issued by the Board are based on the view that all decisions of unusual character or major importance rest with the Board, and the authority given to the CEO and other Executive Management is not considered to be of unusual character or major importance by the Company.

The Company and Board have put in place guidelines on the handling of agreements with related parties which require the Directors and Officers of the Company and Executive Management to notify the Board if they directly or indirectly have a material interest in any transaction carried out by the Company. Members of the Board of Directors and Executive Management cannot consider items in which they have a special and prominent interest so that such items can be considered

in an unbiased and satisfactory way. In cases of transactions between the Company and a shareholder, a shareholder's parent company, Director, Officer or Executive Management of the Company or persons closely related to any such parties, or with another company in the same group, which are not immaterial for either the Company or the close associate involved, the Board will normally obtain a valuation from an independent third party, unless the Board is confident based on other relevant information such as benchmarking studies that it is unnecessary to obtain such valuation to ensure that values are not being transferred from the Company to related parties. Agreements with related parties are given account for in the Company's consolidated financial statements.

In order to conduct its work, the Board each year fixes in advance a number of regularly scheduled meetings for the following calendar year, although additional meetings may be called by the chairman of the Board. The directors will normally meet in person but if so allowed by the chairman, may participate in the meeting by means of electronic communications. Minutes regarding the board meetings were kept by the Company

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in Bermuda prior to the Redomiciliation and the Company keeps the minutes in Singapore following the Redomiciliation.

The Board has established an Audit Committee as a preparatory and advisory committee for the Board, consisting of two members, both of which are also members of the Board. Both members of the Audit Committee are independent. The work and responsibility of the Audit Committee includes but is not limited to overseeing internal controls, risk management, internal audit and external audit activities; assessing the performance of the external auditors; and management of the Company's Environmental, Social and Governance ("ESG") material topics.

The Board has also established a Remuneration Committee to ensure thorough and independent preparation of matters relating to compensation paid to the Executive

Management. The Remuneration Committee consists of two members, both of which are also members of the Board, and one of the two members is not independent of the Company's largest shareholder. This represents a deviation from Section 9 of the Code.

The Board carries out an annual self-evaluation of its performance and expertise. The various Board Committees are also reviewed for their effectiveness in executing their responsibilities. This evaluation aims to appraise the Board's performance over the year and serve as a foundation for improving its functions. The Nomination Committee takes into consideration the results of the annual self-evaluation when reviewing the composition of the Board.

Details on the various board committees and their respective guidelines adopted at the Company's annual general meeting are available on the Company's website.

This audit plan includes an audit for internal controls in processes for functions at both group and subsidiary level. The internal auditor is independent from the Executive Management and reports directly to the Audit Committee. The Audit Committee follows up on internal controls and risk management in connection with quarterly reviews of the Group's financial reporting.

In connection with the preparation for compliance with Section 404 of the Sarbanes-Oxley Act, the Company has identified material weakness in the Company's internal control over financial reporting relating to not having a sufficient number of personnel with an appropriate level of U.S. Securities and Exchange Commission ("SEC") reporting knowledge, experience and training in internal controls over financial reporting, resulting in inadequate resources to operate the period-end financial reporting controls, and material weakness with respect to sufficiency of information technology controls and documentation, even though the Company is of the view that it has had sufficient internal control over financial reporting to satisfy applicable requirements under its current reporting regime and has satisfied its obligations as a Oslo Stock Exchange listed company.

The Company is committed to improving its financial organisation and to having effective internal control over financial reporting in accordance with the requirements under Section 404 of the Sarbanes-Oxley Act and the Company has implemented the following plan to address the material weaknesses identified, including (i) establishing and initiating a formal process to evaluate the design and implementation of our internal controls over financial reporting, (ii) designing and implementing controls based on that evaluation, and (iii) performing a resource and skills gap analysis within our existing finance organisation and recruiting more qualified personnel equipped with relevant experience and qualifications to strengthen the financial reporting function. When fully implemented and operational, we believe these measures will remediate the material weaknesses we have identified and strengthen our internal control over financial reporting.

The Company does not deviate from Section 10 of the Code.

Section 10 Risk management and internal control

The Board ensures that the Company has sound internal control procedures and systems to manage its exposure to risks related to the conduct of the Company's business, to support the quality of its financial and non-financial reporting, and to ensure compliance with laws and regulations. Such procedures and systems will contribute to securing shareholders' investment and the Company's assets and creating value for stakeholders.

Management and internal control are based on Company-wide policies and internal guidelines in addition to implementation and follow-up of a risk assessment process. The Company's

risk management system is central to the Company's internal controls and ensures that the guidelines for integrating considerations related to stakeholders into its creation of value are known and adhered to.

The Board carries out an annual review of the Company's most important areas of exposure to risk and its internal control arrangements. A description of the annual risk review and the risks identified are disclosed in the Annual Report.

An annual supervisory plan for internal audit work is approved by the Audit Committee.

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Section 11 Remuneration of Board of Directors

The shareholders of the Company decide the remuneration of the Board at the annual general meeting. The remuneration of the directors reflects their competence, level of activity, responsibility, use of resources and the complexity of the business activities.

The remuneration of the directors is not linked to the Company's performance and the directors do not receive profit-related remuneration, share options or retirement benefits from the Company.

Directors and/or companies with whom Directors are associated shall not normally undertake special tasks for the Company in addition to the directorship. However, if they do so, the entire Board shall be informed, and the fee will be approved by the Board.

Details of normal directors' fees are disclosed in the minutes of the annual general meeting. Any additional remuneration and benefits are disclosed in the Annual Report.

The Company does not deviate from Section 11 of the Code.

Section 12 Remuneration of Executive Management

The Board has established guidelines that set out the main principles applied in determining the salary and other remuneration of the Executive Management. The Guidelines for Executive Remuneration are clear and understandable, and contribute to the Company's business strategy, long-term interests and financial sustainability. Any change in these guidelines will be formally communicated at the annual general meeting and updated on the website. Since the Guidelines for Executive Remuneration is not a requirement under Bermuda and Singapore laws (as applicable), the annual general meeting has not voted over the guidelines.

The remuneration of the Executive Management is reviewed annually and approved by the Board based on recommendations by the Remuneration Committee. The Remuneration Committee considers the performance of the Executive Management and gathers information from comparable companies before recommending it to the Board. Such a recommendation aims to ensure convergence of the financial interests of the Executive Management and the shareholders and is made easily understandable.

Performance-related remuneration is awarded in relation to annual performance against pre-determined performance targets, which includes sustainability objectives. The aggregate bonus pool available for payment is determined with close reference to the Company's profitability and shareholder value creation. Performance-related remuneration to Executive Management is not subject to an absolute limit. This represents a deviation from Section 12 of the Code.

Section 13 Information and communications

The Company is committed to providing information in a manner that contributes to establishing and maintaining confidence with important interest groups and stakeholders. The information shall be based upon openness and equal treatment of all shareholders. A precondition for the share value to reflect the underlying values in the Company is that all relevant information is disclosed to the market. Based on this and subject to applicable laws and regulations, the Company will keep the shareholders informed about profit developments, prospects and other relevant factors for their analysis of the Company's position and value.

The Company publishes an updated financial calendar with dates for important events such as the annual general meeting, publishing of interim reports, public presentations and

payment of dividends (if applicable) on the Company's website.

Public investor presentations are arranged in connection with the submission of annual and quarterly results for the Company. The presentations are also available on the Company's website. Furthermore, continuous dialogue is held with, and presentations are given to analysts and investors, ensuring that at all times, existing and prospective investors have symmetrical access to share-price sensitive information.

Shareholders may contact the Company's investor relations contact at investor.relations@bwlpg.com.

The Company does not deviate from Section 13 of the Code.

Section 14 Take-overs

In the event of a take-over process, which shall be decided by the general meeting, the Board will act in accordance with the following principles:

- the Board will ensure that the offer is made to all shareholders, and on the same terms;
- the Board will ensure that the shareholders have sufficient information and time to assess the offer;
- the Board will not undertake any actions intended to give any shareholder or others an unreasonable advantage at the expense of other shareholders or the Company;

- the Board will strive to be completely open about the take-over situation;
- the Board will not attempt to prevent or impede the take-over bid unless this has been decided by the shareholders in a general meeting in accordance with applicable law;
- the Board will not institute measures which have the intention of protecting the personal interests of its members at the expense of the interests of the shareholders;
- the Board will ensure that the values and interests of all shareholders are safeguarded and that the Company's activities are not unnecessarily interrupted.

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If an offer is made for the Company's shares, the Board will issue a statement evaluating the offer and making a recommendation as to whether shareholders should or should not accept the offer. If the Board finds itself unable to give a recommendation to the shareholders on whether to accept the offer, it will explain the reasons for this. The Board's statement on a bid will make it clear whether the views expressed are unanimous, and if this is not the case, it will explain the reasons why specific members of the Board have excluded themselves from the statement.

The Board will consider whether to arrange a valuation from an independent expert. If any director, or close associates of such director, or anyone who has recently held a position but has ceased to hold such a position as a director, is either the bidder or has a particular personal interest in the bid, the Board will arrange an independent valuation. This will also apply if the bidder is a major shareholder. Any such valuation will either be enclosed with the Board's statement, reproduced or referred to in the statement.

The Company does not deviate from Section 14 of the Code.

Section 15 Auditor

The Company's auditor (the "Auditor") is appointed by the annual general meeting of the Company and is responsible for the audit of the consolidated financial statements of the Company.

The Auditor participates in the Audit
Committee's review and discussion of the
annual accounts and quarterly interim
accounts. In these meetings, the Audit
Committee is informed of the annual and
quarterly accounts and issues of special
interest. Further, the Auditor reviews key
aspects of the audit, any material changes
in the Company's accounting principles,
comments on any material estimated
accounting figures and reports on all material
matters on which there has been disagreement
between the Auditor and the Executive
Management of the Company.

The Board and the Audit Committee will at least once a year review the Company's internal control procedures relating to its financial reporting process, including weaknesses identified by the Auditor and proposals for improvement, together with the Auditor.

The Board holds a meeting with the Auditor at least once a year at which no representative of the Executive Management is present.

The Board also determines the right of the Executive Management to use the Auditor for purposes other than auditing.

The Auditor confirms their independence in writing to the Audit Committee annually.

The Company does not deviate from Section 15 of the Code.

Guidelines and policies regarding equality and diversity

The Company's guidelines and policies regarding equality and diversity are set out in its Diversity, Inclusion & Non-Discrimination and Anti-Harassment Policy, which applies to all employees of the Group, including the Executive Management, the Board and committees. Details on the diversity policy can be found on the Company's website.

The objectives of the diversity policy are to ensure equality without discrimination or any form of harassment based on race, colour, religion, sex, sexual orientation, age, disability, marital status, national origin or any other characteristic protected by law. The diversity policy has been implemented towards employees and other stakeholders as a part of the Company's training programmes. Violation of the diversity policy may lead to disciplinary action, up to and including dismissal, for all employees, including Executive Management.

In the financial year 2024 the Company's Executive Management consists of six individuals, with a diversity consisting of 33% female and 66% male representing two different nationalities. The Company aims to retain its Executive Management going forward to ensure continuity of expertise and the Company's long-term success and growth.

During the financial year 2024, an additional member was elected to the Board and to the Audit Committee of the Company. The same diversity split between female and male as for the Executive Management applies to the Board, which also consist of six individuals. The Board is elected yearly by the shareholders at the annual general meeting, and the Company aims to continue to have a Board consisting of experienced, effective and diverse leadership where the current members may be evaluated for re–election in 2025. In 2024, the Company's Nomination Committee consists of a split of one male and two female members and is responsible for recommending candidates for the Board and the Nomination Committee. In addition, to ensure the availability of suitable expertise, the Nomination Committee is requested to pay attention to factors such as the balance of age and gender pursuant to the guidelines for the Nomination Committee adopted at the annual general meeting on 15 May 2023.

In addition, the Company aims to provide a workplace that is inclusive, safe and respectful of the diverse backgrounds and talents for its workforce. For the financial year 2023, the Company had zero cases of discrimination and harassment and a shore employee diversity consisting of 41% female and 59% male representing 17 different nationalities, and the targets for 2024 were to achieve a diversity of nationalities, with ±15% variance in employee gender. The Company has through the financial year 2024 continued with the measures made to implement the diversity policy, which resulted in a shore employee diversity consisting of 41% female and 59% male representing 21 different nationalities.

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Risk management

Resilient strategies for a changing world

Risk management is fundamental to our decision-making. It determines how we plan for and react to risks related to our corporate strategy, material topics, preventable incidents from operations and unexpected events. We follow a six-part process to inform our risk management strategy.

01 Identification: Risks are identified during operations and added to our risk universe

Boundary

Strategic and external

Risks associated with global markets and economy, geopolitical stability, climate, decarbonisation, cyber and data security.

Commercial and operational

Risks related to events occurring during planning and execution of business operations. This includes but is not limited to cargo and asset loss or damage, counterparty default, crew injury or environmental damage.

Regulatory compliance

Risks associated with i) ethical behaviour of employees and third parties; ii) security of sensitive information; and iii) laws and regulations, including climate-related regulations, sanctions and anti-bribery laws.

Financial

Risks relating to volatility of financial markets, including increase in interest rates, financial stress, counterparty risks and tax exposure.

Strategic and external

Addressed by business strategies managed through company's annual strategy review.

Regulatory compliance

Regular monitoring and mandatory awareness training, compliance reviews, legal due diligence and internal audits.

Commercial and operational

Control measures are incorporated in operations and insurance planning, with ongoing monitoring during execution.

Financial

Hedging exposures with financial instruments such as forex forward contracts, freight derivatives, interest rate and bunker swaps.



Responsibility

Strategic and external

The Executive Management reviews assessment of risks to ensure that the intended and actual business direction are reflected in corporate strategic planning, which is presented and endorsed by the Board of Directors.

Commercial and operational

Incidents and near misses are reviewed by business units and management to ensure that root causes are comprehensively analysed. Suitable corrective actions are planned and implemented.

Regulatory compliance

Internal audit and compliance teams assess and update a quarterly compliance and internal audit report for presentation to the Audit Committee.

Financia

The Executive Management actively manages risks with guidance and input from the Board of Directors.

- O2 Assessment: Risks are assessed to understand probability of occurrence and business impact
 - Each year, a comprehensive risk assessment exercise looks at key risks that could impact our strategic objectives. These risks are assessed based on their potential financial impact, likelihood of occurrence, and the effectiveness of controls in place to mitigate them.
- O3 Recording: Risks are documented, prioritised and assigned to impacted departments

The findings are used to identify the top risks for the Company, which are analysed with the Executive Management. Some will have a direct or indirect correlation with our significant ESG (Environmental, Social, and Governance) topics.

O4 Mitigation: Mitigation plans are prepared, translated into strategic priorities and implemented

The adequacy of current mitigating actions are evaluated by the various business units. Gaps that are identified are closed by improving measures or implementing new measures.

O5 Monitoring: Risks are monitored in the course of business and operations

On top of this annual process, risks are regularly identified via sharing of best practices on our internal communications platforms for crew and employees.

O6 Reporting: A review of risks takes place, reporting to the Board of Directors

The results of the assessment are presented to the Board as a component of the annual strategy development process. The Group's risk profile is reviewed, and guidance is provided on mitigation plans to ensure sufficiency of risk management actions and controls.

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2024 top five risks

Identifying key risk areas and mitigating strategies

Top risks identified as having a potential to substantively influence our business and operations.

Category	Risk area	Climate-related considerations	Key mitigating strategies			
Market and country	 Risks from geopolitical actions can impact trade and supply chains Downward impact on vessels' valuation, coupled with longer periods of depressed freight rates may cause liquidity issues 	 Global clean energy transition may impact LPG supply chain and LPG demand Global VLGC fleet size can fluctuate due to climate-related regulatory changes, shipping inefficiencies and newbuild orders Unprecedented weather changes such as unusually long droughts can add market volatility and increase counterparty exposures 	 Closely monitor market development Expand value chain to ensure a natural hedge and access to market information Maintain a robust balance sheet and prepare for stressed liquidity scenarios Derisk strategies, for example, by entering into long-term time-charter contracts and Freight Forward Agreements 			
Qualified crew	 Availability of qualified and competent seafarers as new gas vessels are being delivered over the next five-year period Ability to retain competent seafarers in the event of poaching Sub-optimal operations due to the lack of qualified seafarers and onshore staff with competencies in technical and shipping operations could have knock-on effects such as spills and collision 	 We need qualified staff with specialised competencies as shipping technologies evolve to cope with climate changes Extreme weather is a safety concern for crew. Failure to address concerns can impact operations and our licence to operate 	 Attract and retain talent by cultivating a positive working environment (e.g. diversity and inclusion initiatives) and benchmarking with competitive remuneration and benefits Introduce retention schemes for key positions onboard Encourage crew collaboration between BW affiliates to reduce impact from external competitors 			

Category	Risk area	Climate-related considerations	Key mitigating strategies
Project planning and execution (business expansion)	 Business expansion into new markets and segments requires more thorough pre-planning and due diligence with regard to local partners and local regulatory landscape Business expansion of Product Services division in increased trading volumes and in new segments Risk of not achieving intended investment returns, delay in project implementation and local non-compliance risk Inadequate resourcing to address the risks and compliance obligations arising from the new business activities and over-dependence on local partners 	 Entering new markets may involve stricter or evolving climate regulations (e.g., carbon pricing, emissions caps) that necessitate additional due diligence Investors, customers and partners may demand stronger climate-related commitments (e.g., emissions reduction targets), influencing investment returns and project feasibility Expanding operations could expose the business to extreme weather events (storms, floods, heatwaves) that disrupt supply chains or project timelines 	 Instill project management and approach Obtain relevant approvals as per governance requirement Have comprehensive SOPs and checklists in place when evaluating proposed transactions

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2024 top five risks

Identifying key risk areas and mitigating strategies (continued)

Category	Risk area	Climate-related considerations	Key mitigating strategies
Potential non-compliance with rules and regulations	 Increasing industry- related compliances and other business regulatory requirements Additional compliance requirements from change in regulations, expansion of business and entering of new markets 	 Impact from new global ESG regulations Onerous emissions reporting requirements Additional climate-related clauses in charter-hire agreements Increased costs from using fossil-based bunkers due to levies and limitations Reduced service capacity due to slow steaming Early retirement of older inefficient assets Increase in charter-hire charges to cover rising operational costs and investments in technology 	 Set up processes and build internal capabilities (staff training and IT systems) to cope with regulatory changes Engage external expertise to assist with immediate requirements where needed Identification of critical roles and functions to ensure back-ups and succession plans are in place
Cybersecurity	 Changing technological landscape with increased use of artificial intelligence (AI) can pose a potential security and cyber risk on safeguarding of data 	- Extreme weather events can damage physical infrastructure like data centers and critical IT systems, leaving them vulnerable to cyberattacks due to disruptions in power, network connectivity, and physical security measures, creating a window of opportunity for malicious actors to exploit damaged systems	 Regular IT governance control and testing according to the SOX IT annual wheel Proactive implementation of cybersecurity counter measures, including employee training and awareness of IT policies and cybersecurity

For a comprehensive list of risk factors, please refer to our Form 20-F.

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Leadership

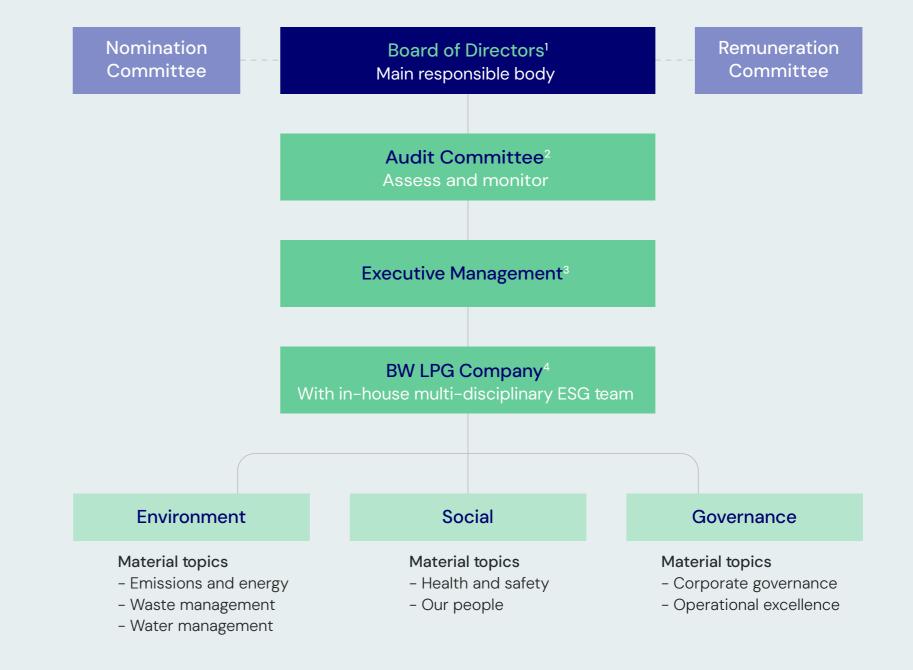
Robust leadership for sustainable growth

BW LPG's ESG (Environmental, Social, and Governance) governance structure is embedded in our wider corporate governance structure, ensuring that our organisation operates in a responsible and sustainable manner.

The Audit Committee assesses and monitors the Company's ESG strategy, supervising our initiatives and their impact on the business, environment and society. The Executive Management is directly accountable for our sustainability programmes. The Board of Directors is the main responsible body, and the highest authority to oversee and approve the work on the material topics defined in our sustainability strategy.

Our ESG stewardship is underpinned by industry guidelines and our own corporate policies.

These are integrated into our everyday operations, and apply to all crew and employees, contractors and operating assets.



- Oversees and approves strategies, risks, initiatives and reporting
- 2. Monitors strategy and reviews ESG material topics and initiatives at least annually
- 3. Oversight of strategic priorities, trends, regulations and identified risks to mitigate and secure opportunities that support our ESG priorities
- 4. Develops and executes
 ESG strategy, providing
 periodic progress reports to
 management on ESG material
 topics

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Leadership **Board of Directors**



Andreas Sohmen-Pao Non-executive director Chairman

Appointed

2013

Andreas is a respected international industry leader in the maritime and energy sectors. He serves as Chairman of BW Group and its listed affiliates, including BW Offshore, Hafnia, BW Energy, and Cadeler. He is also Chairman of the Global Centre for Maritime Decarbonisation and a trustee of the Lloyd's Register Foundation. Core competencies include corporate governance, strategic development, and sustainability, with a focus on advancing maritime decarbonisation.

Committee Remuneration Committee Chair



Luc Gillet Non-executive director Independent

Appointed

2023

Luc is an industry expert with over 30 years' experience in the shipping industry. He has held senior roles at Bureau Veritas and TotalEnergies. He has also led industry organisations like SIGTTO and OCIMF. Currently, he serves as an independent director at Orion Global Transport France, focusing on LNG vessel operations. His expertise spans strategic shipping operations, fleet management, risk assessment, and business development within the maritime sector.

Committee Remuneration Committee Member



Anne Grethe Dalane Non-executive director Independent

Appointed

2013

Anne is a veteran executive with over 40 years of experience in business and finance. She has held senior leadership roles at Yara International and Norsk Hydro, specialising in human resources, corporate strategy, and finance. Her expertise includes corporate governance, risk management, and organisational development. During her long and varied career she has served on numerous boards, helping to drive business growth and transformation.

Committee **Audit Committee Chair**



Sonali Chandmal Non-executive director Independent

Appointed

2020

Sonali is a highly experienced executive with expertise in management consulting, investment banking, and corporate governance. She has held leadership roles at Bain & Company and serves on the boards of Ackermans & Van Haaren SA/NV, Medicover AB, Ageas Portugal Holding SGPS S.A., and Ageas SA/NV. Her competencies include strategic development, sustainability, financial management, and private equity advisory.

Committee **Audit Committee** Member



Sanjiv Misra Non-executive director Independent

Appointed

2024

Sanjiv is an experienced leader with expertise in investment banking and corporate governance. With leadership experience at Citigroup and Goldman Sachs, he specialises in corporate strategy, financial management, and principal investing. He currently serves as Chairman of Clifford Capital Holdings and Bayfront Infrastructure Management and is a member of the BW Group Supervisory Board. Competencies include risk management, strategic advisory, and investment strategies.

Committee **Audit Committee** Member



Andrew E. Wolff Non-executive director Independent

Appointed

2020

Andrew is a seasoned executive with extensive experience in private equity and corporate governance. He served as Global Co-Head of the Merchant Banking Division and Global Co-Head of Private Equity at Goldman Sachs. He is currently a Director at Goldman Sachs MB Services Ltd. Competencies include corporate strategy, financial management, and investment advisory, with a focus on driving business growth and transformation.

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Leadership **Executive** I

Executive Management



Kristian Sørensen Chief Executive Officer & Head of Commercial

Kristian has more than 20 years' experience in the LPG shipping industry. During his long and varied career, he has held senior roles at a range of leading maritime companies including as CEO of Fearnleys shipbrokers and Avance Gas, where he honed his expertise in strategic leadership and commercial and operational management. As CEO of BW LPG, he is responsible for steering the company's strategic direction, overseeing its global operations, and driving growth in the LPG shipping industry.

Education
Norwegian School of Economics



Samantha Xu Chief Financial Officer

Samantha is a finance executive who has worked in the shipping and energy sectors for 20+ years. During her wide-ranging career she has held senior positions at leading companies including A.P. Moller-Maersk, Odfjell, J. Lauritzen, and Royal Vopak, where she was Finance Director prior to joining BW LPG. She brings a wealth of expertise in financial and risk management, project management, board governance, and mergers and acquisitions.

Education
University of Liverpool, INSEAD



Prodyut Banerjee Vice President & Head of Operations

Prodyut is a maritime professional with 18+ years in global fleet operations. Prior to joining BW Group in 2005, he worked for 15+ years in a range of roles at ExxonMobil. At BW. he has held a range of leadership positions including his current role as Vice President and Head of Operations at BW LPG. Prodyut's core competencies include strategic leadership, operational management, and risk assessment. He is responsible for overseeing the company's global operations.

Education National University of Singapore



Knut-Helge Knutsen Vice President & Head of Technical

Knut-Helge is a seasoned maritime professional with 30+ years in the shipping industry. Prior to joining BW LPG in 2013, he held a range of senior international operational roles at Veritas Petroleum Services and DNV. Knut-Helge's core competencies include technical management, fleet operations, and safety compliance. As Vice President and Head of Technical at BW LPG, he oversees technical operations and the safe and efficient management of the fleet.





Iver Baatvik Vice President & Head of Corporate Development

Iver is a seasoned finance professional with over a decade of investment banking experience at ABN AMRO and Sissener. His core skills include strategic financial management, investment analysis, and infrastructure development within the energy sector. As Vice President and Head of Corporate Development, he is responsible for identifying and executing opportunities to expand the company's infrastructure presence in emerging markets.

Education

University of Oslo, Pacific

Lutheran University



Leona Leo Vice President & Head of Human Resources

Leona is a seasoned human resources professional with 18+ years in the oil and energy industry. During her wide and varied career she has worked in a range of international HR leadership positions at bluechip companies including Chevron, Shell and Maxeon. Leona's core competencies include organisational change management, talent development, and strategic human resources planning. As Vice President and Head of Human Resources at BW LPG, she is responsible for overseeing the company's HR strategies and high-performance culture.

Education Nanyang Technological University

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Remuneration report

The overall objective of the remuneration structure is to attract, motivate and retain skilled members of the Board of Directors and the Executive Management. This stems from the recognition that the Company's future growth and success are linked to the performance of its leadership. The Company's executive remuneration approach aims to encourage a strong and sustainable performance–based culture, which supports growth in shareholder value and delivery of the Company's strategy.

Remuneration of the Board of Directors

The members of the Board of Directors are remunerated for their role and responsibilities on the board. The remuneration of the directors is not linked to the Company's performance and the directors do not receive profit-related remuneration, share options or

retirement benefits from the Company. The fees are reviewed each year and approved at the annual general meeting.



Andreas Sohmen-Pao
Board Chairman
Remuneration Committee
Chair
US\$110,000



Luc Gillet

Board Member

Remuneration Committee

Member

US\$95,000



Anne Grethe Dalane
Board Member
Audit Committee
Chair
US\$105,000



Sonali Chandmal
Board Member
Audit Committee
Member
US\$100,000



Sanjiv Misra
Board Member
Audit Committee
Member
US\$100,000



Andrew E. Wolff Board Member

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Remuneration report (continued)

Remuneration of the Executive Management

The remuneration for Executive Management is determined in accordance with the Guidelines on Executive Remuneration, which is set out by the Board and communicated at the annual general meeting. Remuneration of the Executive Management is reviewed annually and approved by the Board based on recommendations by the Remuneration Committee.

	2024	2023
CEO	US\$'000	US\$'000
Fixed remuneration		
- Base salary and allowances	588	766
- Pension contribution	20	20
Variable remuneration		
- Annual performance bonus	537	699
Total remuneration	1,145	1,485

	2024	2023
Rest of Executive Management (excluding CEO)	US\$'000	US\$'000
Fixed remuneration		
- Base salary and allowances	1,432	1,399
- Pension contribution	53	66
Variable remuneration		
- Annual performance bonus	943	470
Total remuneration	2,428	1,935

The above remuneration does not include the long-term incentive share-based compensation. Please refer to Section 2b of this remuneration report.

1. Fixed remuneration

a) Base salaries and allowances

Base salaries are designed to compensate employees for the roles, responsibilities that they undertake, and the required competencies. Base salaries are normally reviewed once a year. Fixed allowances designed to cover housing and transportation costs are paid to eligible members of the Executive Management.

b) Pension contribution

Pension contributions commensurate with local practice and laws in the location of employment on standard terms. No additional pension contributions are provided.

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Remuneration report (continued)

2. Variable remuneration

a) Annual performance bonus

Performance targets for Executive Management are determined and reviewed by the Remuneration Committee in consultation with the full Board of Directors. Performance targets include both financial and non-financial KPIs, which are aligned with the Company's strategic objectives and approved by the Board of Directors.

The 2024 Company strategic objectives and KPIs are as follows:

Targets	Weightage	KPIs	Rationale
Financial performance	50%	TCE (US\$/day)	Part of our strategy to secure long-term value for our stakeholders involves making
porrormanos		ROE	significant investments to maximise returns on our current assets and to enable savings.
		G&A	Achieving this requires successful execution of our commercial and finance strategy.
Strategic milestones	20%	US Listing	We recognise the importance of key strategic initiatives in driving long-term value creation
Timestories		Growth of BW Infrastructure	and organisational resilience. These initiatives enable us to strengthen our market position,
		Growth of BW Product Services	diversify revenue streams and capitalise on emerging opportunities. Delivering on our strategic milestones is crucial for enhancing operational capabilities, fostering innovation and maintaining competitiveness in an evolving industry landscape.

Fleet performance	20%	Vessel OPEX	We continuously strive for operational excellence and an energy-efficient fleet
posterior		Speed and consumption	as we transition and prepare for our next-generation VLGCs. Compliance with
		Emission reduction	long-term emissions regulations must be business-sustainable as we optimise our vessel performance in a safe manner.
		LTIF and TRCF	
Sustainability	10%	ESG ratings	Sustainability is incorporated into our corporate strategy. We must engage in sustainable initiatives by assessing both the internal and external ESG priorities, concerns and drivers of multiple stakeholders; identify where critical risk areas and opportunities require attention; and ascertain industry position and alignment within broader market frameworks.

b) Long-Term Incentive Plan (LTIP)

The Board of Directors has established an equity-settled, share-based compensation plan for the Executive Management and other key leading employees. The purpose of the LTIP is to attract and retain a strong team, and to align the interests of the team with the shareholders.

The Executive Management is entitled to share options, awarded each year in connection with the publication of the quarterly report for Q4 of the preceding year. The strike price for the options shall be equal to the sum of (i) the volume weighted average share price quoted on the Oslo Stock Exchange in the first five trading days following the announcement of such quarterly report (VWAP), and (ii) 16% of the VWAP.

The options will have a vesting period of three years from being awarded and may then be exercised in a period of three additional years.

The options are non-tradable and conditional upon the option holder being employed by the Company or its subsidiaries and not having resigned or having been terminated for cause prior to the vesting date.

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Remuneration report (continued)

The following options granted to the Executive Management pursuant to the share-based compensation plans and exercised during the year 2024 are set out in the following table.

Executive Management	Award date	Exercise date	No. of share options exercised	Strike price per share (NOK)	Market value per share at exercise date (NOK)
Prodyut	01.03.2022	29.08.20241	24,840	0.7457	161.0
Banerjee	01.03.2021	01.03.2024	22,720	0.1000	108.5
Knut-Helge Knutsen	01.03.2022	29.08.20241	24,840	0.7457	161.0
Kilutseii	01.03.2021	01.03.2024	22,720	0.1000	108.5
Iver Baatvik	01.03.2022	29.08.2024 ¹	24,840	0.7457	161.0

^{1.} Accelerated vesting of options – please refer to press release dated 15 July 2024

As of 31 December 2024, the number of options granted to the Executive Management pursuant to the share-based compensation plans, and not yet exercised is set out in the following table.

Executive Management	Award date	Vesting date	No. of share options awarded	No. of shares held
Kristian Sørensen	29.02.2024	01.03.2027	220,647	7,000
	28.02.2023	28.02.2026	120,647	
	01.10.2023	28.02.2026	100,000	
Samantha Xu	29.02.2024	01.03.2027	85,000	2,000
Prodyut Banerjee	29.02.2024	01.03.2027	50,812	-
	28.02.2023	28.02.2026	50,812	

Executive Management	Award date	Vesting date	No. of share options awarded	No. of shares held
Knut-Helge Knutsen	29.02.2024	01.03.2027	50,812	-
	28.02.2023	28.02.2026	50,812	
Iver Baatvik	29.02.2024	01.03.2027	50,812	24,840
	28.02.2023	28.02.2026	24,840	

Grants made under the LTIP are subject to the Company's policy concerning recovery of erroneously awarded compensation (Clawback Policy). In addition, the Company may request a recoupment of the full amount awarded or paid if, within two years from the grant or payment date of such incentive, the option holder is found to have engaged in fraudulent, intentional or gross negligent misconduct.

No grants have been reclaimed for the financial year 2024.

3. Other benefits

The Executive Management are offered customary employee benefits such as mobile phone, internet, parking, medical and business travel insurance. These benefits are not significant in relation to their remuneration.

The Executive Management are also protected by Directors' and Officers' insurance in relation to their roles and their service on the subsidiary boards of the BW LPG Group.

4. Termination

Members of the Executive Management are employed on individual contracts which are generally entered into on an indefinite term with a mutual right of termination. There are no enhanced termination payment provisions except for payments that are required to be paid in accordance with local laws and regulations. Severance payments will deviate by position on a case-by-case basis.

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ESG metrics Environmental data

	2024	2023	2022	Units
GHG emissions (Scope 1 emissions)				
Total Scope 1	1,368.81	1,420.06	1,265.45	CO ₂ e Tonnes ('000)
Total carbon dioxide (CO ₂) emitted	1,358.07	1,409.00	1,255.97	CO ₂ Tonnes ('000)
Total methane (CH4)	0.37	0.40	0.37	CO ₂ eTonnes ('000)
Total nitrous oxide (N ₂ O)	10.37	10.66	9.11	CO ₂ eTonnes ('000)
GHG emissions (Scope 2 emissions)				
Total carbon dioxide (CO ₂) emitted	0.04	0.04	0.07	CO ₂ Tonnes ('000)
Other emissions				
Total nitrogen oxide (NOx)	32.80	34.19	29.21	Tonnes ('000)
Total sulphur oxide (SOx)	6.69	7.71	5.78	Tonnes ('000)
Total particulate matter (PM10)	2.02	2.2	1.88	Tonnes ('000)
Carbon intensity index				
Energy Efficiency Design Index (EEDI)	5.39	5.50	N/A	gCO ₂ /(Tonne. nm)
Energy Efficiency Operation Index (EEOI)	14.27	16.23	17.40	gCO ₂ /(Tonne. nm)
Annual Efficiency Ratio (AER)	6.44	6.66	7.20	gCO ₂ /(Tonne. nm)
Carbon Intensity Index (CII)	6.33	6.54	N/A	gCO ₂ /(Tonne. nm)
Energy				
High sulphur fuel oil (HSFO)	99.13	117.31	70.00	Tonnes ('000)
Very low sulphur fuel oil (VLSFO)	252.92	246.33	264.50	Tonnes ('000)
Low sulphur marine gas oil (LSMGO)	25.20	28.74	28.00	Tonnes ('000)
Liquified petroleum gas (LPG)	72.64	64.44	41.90	Tonnes ('000)
Percentage (%) heavy fuel oil (HFO)	52%	59%	53%	Percentage (%)

	2024	2023	2022	Units
Energy consumption				
Energy consumption for vessels	18,241.37	18,765.07	16,532.70	Terajoules
Non-renewable fuel consumption	18,241.37	18,765.07	16,532.70	Terajoules
Total office energy consumption	0.50	0.40	0.50	Terajoules
Spills				
Number of spills	0	0	0	Number
Aggregated volume	0	0	0	m^3
Waste landed onshore				
Waste	1002.7	1002.4	1,044.3	m³
Percentage of fleet implementing ballast water				
(1) Exchange	100%	100%	100%	Percentage (%)
(2) Treatment	100%	100%	86%	Percentage (%)
Activity metrics				
Number of vessels	55	47	43	Number
Total distance travelled by vessels	4,000	3,872	3,219	Nautical miles ('000)
Available days	12,593	12,657	13,341	Days
Deadweight tonnage	3,012	2,529	2,305	Deadweight tonnes ('000)
Number of vessel port calls	1,167	1,153	976	Number

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ESG metrics Social data

	2024	2023	2022	Units
Health and Safety				
Crew				
Number of fatalities as a result of work-related injury	0	0	0	Number
Lost-Time Injury (LTI)	3	1	0	Number
Total Recordable Case (TRC)	3	1	1	Case
Number of hours worked	5,882	6,218	6,311	Hours ('000)
Rate of fatalities as a result of work-related injuries	0%	0%	0%	Percentage (%)
Lost-Time Injury Frequency (LTIF)	0.51	0.16	0.00	Frequency
Total Recordable Case Frequency (TRCF)	0.51	0.16	0.16	Frequency
Onshore staff				
Number of fatalities as a result of work-related injury	0	0	0	Number
Number of high-consequence work-related injuries (excluding fatalities)	0	0	0	Number
Number of recordable work-related injuries	0	0	0	Number
Rate of fatalities as a result of work-related injuries	0%	0%	0%	Percentage (%)
Rate of high-consequence work-related injury	0%	0%	0%	Percentage (%)
Rate of recordable work-related injury	0%	0%	0%	Percentage (%)
Accident & safety management				
Marine Casualties				
Number of marine casualties	0	0	0	Number
Percentage classified as very serious	0%	0%	0%	Percentage (%)
Number of Port State Control				
(1) Deficiencies	0.4	0.52	0.04	Number
(2) Detentions	0	0	0	Number
Training				
Crew				
Total training hours	11,560	14,157	13,880	Hours
Average training hours	8.8	9.8	9.2	Hours

Overhaus staff	2024	2023	2022	Units
Onshore staff	1 = 0 0			
Total training hours	1,529	142		Hours
Average training hours	12.9	1.4	10.6	Hours
Permanent staff				
Crew				
Total	1,310	1,444	1,507	Number
Male	1,289	1,419	1,494	Number
Female	21	25	13	Number
Onshore staff				
Total	119	101	94	Number
Male	70	59	56	Number
Female	49	42	38	Number
< 30 years old	8%	10%	7%	Percentage (%)
30 – 50 years old	68%	67%	68%	Percentage (%)
> 50 years old	24%	23%	25%	Percentage (%)
Temporary staff				
Onshore staff				
Total	0	1	0	Number
Male	0	1	0	Number
Female	0	0	0	Number
Employee Diversity (Onshore)				
Senior-level employees				
Total number of employees	11	17	18	Number
Male	82%	77%	83%	Percentage (%)
Female	18%	24%		Percentage (%)
Mid-level employees				Q
Total number of employees	92	53	48	Number
Male	64%	69%	67%	Percentage (%)
Female	36%	32%		Percentage (%)
Entry-level employee				
Total number of employees	16	32	28	Number
Male	19%	32%		Percentage (%)
Female	81%	66%		Percentage (%)
	2170	2 2 70	2270	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

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ESG metrics Governance data

	2024	2023	2022	Units
Board diversity				
Male				
Number of individuals	4	3	2	Number
Percentage of individuals within the organisation's governance bodies	67%	60%	40%	Percentage (%)
Female				
Number of individuals	2	2	3	Number
Percentage of individuals within the organisation's governance bodies	33%	40%	60%	Percentage (%)
Supply chain				
Supply chain spending				
Europe	62%	62%	77%	Percentage (%)
Far East Asia	14%	25%	12%	Percentage (%)
North America	1%	2%	3%	Percentage (%)
Middle East	0%	0%	0%	Percentage (%)
Others	23%	11%	8%	Percentage (%)
Number of vendors				
Total	284	293	285	Number
Europe	136	140	125	Number
Far East Asia	61	56	56	Number
North America	27	31	30	Number
Middle East	4	4	7	Number
Others	56	62	67	Number
Anti-corruption risks and incidents				
Africa				
Total number of port calls	25	23	55	Number
Total port calls assessed for corruption related risks	100%	100%	100%	Percentage (%)

	2024	2023	2022	Units
Asia (including India and China)				
Total number of port calls	580	351	275	Number
Total port calls assessed for corruption related risks	100%	100%	100%	Percentage (%)
South America				
Total number of port calls	147	100	73	Number
Total port calls assessed for corruption related risks	100%	100%	100%	Percentage (%)
Corruption index				
Number of calls at ports in countries that have the 20 lowest rankings in Transparency International's Corruption Perception Index	0	0	1	Number
Corruption				
Total amount of monetary losses as a result of legal proceedings associated with bribery or corruption	0	0	0	US\$'000
Economic performance and contributions				
Total revenue	3,563,747	2,947,340	1,558,124	US\$'000
Total expenses	2,951,561	2,246,426	1,151,847	US\$'000
Staff compensation	43,902	27,541	17,647	US\$'000
Manning cost	45,350	42,883	46,878	US\$'000
Other expenses	2,862,309	2,176,002	1,087,322	US\$'000
Political contributions	0	0	0	US\$'000

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Fleet	
Owned fleet	Vessels fully owned and managed by BW LPG (including vessels under BW LPG India) during the reporting period.
TC-in fleet	Vessels chartered in and operated by BW LPG throughout the reporting period.
Emissions	
GHG scope 1 emissions	Emissions generated directly from the operation of our owned and TC-in vessels. These are calculated using fuel consumption data with conversion and emission factors based on IMO's 3rd and 4th GHG studies and the US EPA. The scope includes vessels under BW LPG Group's technical and/or operational management during the reporting year.
GHG scope 2 emissions	Emissions from the indirect consumption of purchased energy for office operations in Singapore, Norway, and Spain, are reported under the GHG Protocol's location-based methodology. Calculations reference the GHG Protocol, using Singapore, Norway and Spain's latest grid emission factor.
Nitrogen Oxide (NOx)	Emissions directly produced from the operation of our owned, and TC-in vessels. Calculations are based on conversion and emission factors recommended by the IMO's 3rd and 4th GHG studies.
Sulphur Oxide (SOx)	Emissions directly resulting from the operation of our owned and TC-in vessels. These are calculated using data on fuel oil consumption and recorded sulphur content by fuel type, with emission factors derived from vessel performance data and IMO's 3rd and 4th GHG studies.
Particulate Matter (PM10)	Direct emissions from the operation of our owned and TC-in vessels. Emission calculations use conversion factors from IMO's 3rd and 4th GHG studies, the US EPA, and the European Environment Agency's air pollutant emission inventory guidebook (2019), with reference to ENTEC (2007).
Carbon intensities	
Annual Efficiency Ratio (AER)	AER estimates cargo carried using the vessel's designed deadweight capacity instead of actual cargo and assumes continuous cargo operations. It is calculated by dividing the total CO ₂ emissions of all owned vessels by the product of their total deadweight tonnage and distance travelled.
Energy Efficiency Operational Index (EEOI)	EEOI approximates cargo carried using the vessel's designed deadweight capacity and assumes vessels are always carrying cargo. It is calculated by dividing the total CO ₂ emissions from all owned vessels by the product of total cargo tonnage and distance travelled.
Energy Efficiency Design Index (EEDI)	The average EEDI reflects the energy efficiency of ship designs based on IMO measures to promote the use of energy-efficient equipment and engines. This disclosure aligns with the SASB Marine Transportation standard (TR-T-110a.4).

Energy	
Fleet fuel consumption	Represents the total fuel oil consumed by the fleet, measured in tonnes, covering all fuel types used—Heavy Sulphur Fuel Oil (HSFO), Very Low Sulphur Fuel Oil (VLSFO), Low Sulphur Marine Gas Oil (LSMGO), and Liquefied Petroleum Gas (LPG).
Fleet energy consumption	The total energy used by the fleet, calculated from bunker fuel consumption for main engines, auxiliary engines, boilers, and tank conditioning. Measurements are in metric tonnes, following guidelines from third-party bunker management providers and IMO MEPC 70/18/Add.1 Annex 9.
Office energy consumption	The total energy consumed by key onshore offices in Singapore, Norway, and Madrid, calculated based on electricity usage in kWh and converted to terajoules (TJ) using a standard kWh-to-TJ conversion factor.
Percentage (%) heavy fuel oil	Disclosure, as required under the Sustainability Accounting Standards Board (SASB) - Marine Transportation (TR-MT-110a.3).
Ship Recycling and ecolo	gical impacts
Spill and releases	Refers to oil spills as defined under MARPOL Annex I regulations.
Waste landed ashore	Waste generated by owned vessels that are disposed of at onshore facilities.
Percentage of fleet implementing ballast water treatment	The proportion of owned vessels equipped with ballast water treatment systems, calculated as the number of vessels with installed systems divided by the total fleet.
Shipping duration in marine protected areas	Required disclosure under the SASB Marine Transportation standard (TR-MT-160a.1). This data is currently not reported due to unavailability.
Activity metrics	
Number of vessels	The total count of vessels in the fleet as of the end of the reporting year.
Number of available days	The total number of calendar days vessels were operational, excluding days when vessels were off-hire.
Number of port calls	The total number of instances a vessel enters a port for activities such as loading, discharging, ship-to-ship transfers, bunkering, dry docking, or crew changes.

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The total number of work-related incidents that resulted in the death of an employee, crew member, or contractor.
LTI refers to incidents resulting in lost workdays, permanent partial or total disabilities, or fatalities due to workplace injuries. LTIF measures the frequency of such injuries per 1 million hours worked.
TRC accounts for all work-related incidents, including lost-time injuries, restricted work injuries, medical treatment cases, first aid incidents, and fatalities. TRCF represents the number of total recordable cases per 1 million hours worked.
Defined based on regulations established by the flag state of each vessel.
Refers to office staff. Permanent employees have full-time contracts without a set end date, while temporary employees work part-time under contracts with defined durations.
Training includes topics on diversity and inclusion, business ethics, sustainability, cybersecurity, health and safety, upgrading and upskilling training hours.
Includes crew from owned and TC-in vessels.
Entry-level refers to employees who execute the day-to-day operations of the company (Assistants and Executives) Mid-level refers to employees who plan and supervise the day-to-day operations of the company (Assistant Manager, Manager, Senior Manager, and General Manager) Senior-level refers to employees who have a high level of experience, knowledge and responsibility within the company (Executive Management).

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Supply chain	
Number of vendors and spending	Refers to suppliers that provide goods and services to vessels managed internally.
Anti-Bribery and Anti-C	orruption
% of port calls assessed for corruption related risks	All ports visited have undergone assessments to identify potential corruption-related risks.
Transparency International Corruption Perception Index	Reflects data derived from the most recent Corruption Perception Index published by Transparency International.
Economic performance	
Revenue	Includes total earnings from spot and time charter voyages, with certain comparative figures adjusted to align with the current reporting format.
Expenses	Represents total costs related to voyages, charter hire, vessel operations, and general administrative activities, with some comparative figures reclassified for consistency with current reporting standards.
Manning costs	Covers expenses related to crew members working onboard vessels.
Staff compensation	Refers to salaries and benefits provided to office-based employees.
Political contributions	Encompasses any financial support given to political parties, including donations, sponsorships, loans, and contributions to organisations linked to political activities. No such contributions were made during the reporting year.

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Global Reporting Initiative (GRI)

GRI standard	Topic	GRI no.	Details	Page reference
		2-1	Organisational details	2, 3, and 4
	The organisation	2-2	Entities included in the organisation's sustainability reporting	11
	and its	2-3	Reporting period, frequency and contact point	Refer to Form 20-F
	practices	2-4	Restatements of information	Not applicable
		2-5	External assurance	Not applicable
	Activities and	2-6	Activities, value chain and other business relationships	11
	workers	2-7	Employees	64
		2-8	Workers who are not employees	64
		2-9	Governance structure and composition	55
		2-10	Nomination and selection of the highest governance body	55
		2-11	Chair of the highest governance body	56
GRI 2: General disclosures		2-12	Role of the highest governance body in overseeing the management of impacts	55
disclosures		2-13	Delegation of responsibility for managing impacts	55
		2-14	Role of the highest governance body in sustainability reporting	55
	Governance	2-15	Conflicts of interest	48 and 49
		2-16	Communication of critical concerns	55
		2-17	Collective knowledge of the highest governance body	48, 49 and 55
		2-18	Evaluation of the performance of the highest governance body	50 and 58
		2-19	Remuneration policies	50, 58, 59, 60 and 61
		2-20	Process to determine remuneration	50 and 59
		2-21	Annual total compensation ratio	Not reported

GRI standard	Topic	GRI no.	Details	Page reference
		2-22	Statement on sustainable development strategy	8
		2-23	Policy commitments	46
GRI 2: General disclosures	Strategy,	2-24	Embedding policy commitments	55
	policies and	2-25	Processes to remediate negative impacts	53 and 54
	practices	2-26	Mechanisms for seeking advice and raising concerns	43
		2-27	Compliance with laws and regulations	34
		2-28	Membership associations	35
	Stakeholder engagement	2-29	Approach to stakeholder engagement	30 and 31
		2-30	Collective bargaining agreements	Not applicable
	Material topics	3–1	Process to determine material topics	28
GRI 3: Material		3-2	List of material topics	28 and 29
topics 2021		3-3	Management of material topics	29, 32, 33, 34, 53 and 54
		305-1	Scope 1	63
		305-2	Scope 2	63
GRI 305: Emissions	Emissions	305-4	GHG emissions intensity	63
211110010110		305-5	Reduction of GHG emissions	26
		305-7	$NO_{\chi} SO_{\chi}$ and other significant air emissions	63
GRI 302: Energy	Energy	302-1	Energy consumption within the organisation	63
GRI 307: Environmental compliance	Energy	307-1	Non-compliance with environmental laws and regulations	32 and 34

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Global Reporting Initiative (GRI) (continued)

GRI standard	Topic	GRI no.	Details	Page reference
GRI 401: Employment	Human capital management and employee relations	401-1	New employees hired and employee turnover	Not reported
		401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	Not applicable
	Training and development	404-1	Average hours of training per year per employee	64
		404-2	Programmes for upgrading employee skills and transition assistance programmes	33, 34, 40 and 41
		404-3	Percentage of employees receiving regular performance and career development reviews	33
		403-1	OHS management system	33, 39, and 40
		403-2	Hazard identification, risk assessment and incident investigation	39 and 40
		403-3	Occupational health services	39 and 40
GRI 403:		403-4	Worker participation, consultation and communication on occupational health and safety	39 and 40
Occupational	Occupational health and	403-5	Worker training on OHS	40
health and safety	safety	403-6	Promotion of worker health	39 and 40
,		403-7	Prevention and mitigation of OHS impacts directly linked by business relationships	39 and 40
		403-8	Workers covered by an occupational health and safety management system	33 and 39
		403-9	Work-related Injuries	64
		403-10	Work-related ill health	64

GRI standard	Topic	GRI no.	Details	Page reference
GRI 405: Diversity and equal opportunity	Diversity and	405-1	Diversity of governance bodies and employees	51 and 64
GRI 406: Non-discrimination		406-1	Incidents of discrimination and corrective actions taken	27, 33 and 51
GRI 201: Economic performance	Economic performance	201-1	Direct economic value generated and distributed	65
		201-2	Financial implications and other risks and opportunities due to climate change	53, 43 and 72
GRI 205: Anti- corruption	Anti- corruption, anti-bribery and anti- competitive behaviour	205-1	Operations assessed for risks related to corruption	65
		205-2	Communication and training about anti-corruption policies and procedures	33, 39 and 40
		205-3	Confirmed incidents of corruption and actions taken	34 and 65
GRI 414: Supplier social assessment	Supply chain and supplier governance	414-1	New suppliers that were screened using social criteria	34
		414-2	Negative social impacts in the supply chain and actions taken	34
GRI 415: Public policy	Public policy	415-1	Political contributions	65

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Sustainability Accounting Standards Board (SASB)

Topic	Account metric	SASB code	Mapping data to pages	Topic	Account metric	SASB code
	Gross global Scope 1 emissions	TR-MT-110a.1	63	Employee health	Lost time incident rate (LTIR)	TR-MT-320a.1
	Discussion of long-term and short-term strategy or plan to manage Scope 1 emissions, emissions reduction targets, and an analysis of performance against those targets	TR-MT-110a.2	32 and 37	and safety Business ethics	Number of calls at ports in countries that have the 20 lowest rankings in the Transparency International's Corruption Perception Index	TR-MT-510a.1
GHG emissions	(1) Total energy consumed	TR-MT-110a.3	63		Total amount of monetary losses as a result of legal proceedings associated with bribery or corruption	TR-MT-510a.2
	(2) Percentage heavy fuel oil	TR-MT-110a.4	63			
	(3) Percentage renewable	TR-MT-110a.5	63	Accident and safety management Accounting metric	(1) Number of marine casualties	TR-MT-540a.1
	Average Energy Efficiency Design Index (EEDI) for new ships	TR-MT-110a.6	63		(2) Percentage classified as very serious number of Conditions of Class or	TR-MT-540a.2
Air quality	(1) NOx (excluding N2O)		63		Recommendations	
	(2) SOx	TR-MT-120a.1	63		Number of port state control	
	(3) Particulate matter (PM10)		63		(1) Deficiencies	TR-MT-540a.3
	Shipping duration in marine protected areas or	TR-MT-160a.1	Not reported		(2) Detentions	
	areas of protected conservation status				Number of shipboard employees	TR-MT-000.A
Ecological impacts	Percentage of fleet implementing ballast water	TR-MT-160a.2			Total distance travelled by vessels	TR-MT-000.B
	(1) Exchange		63		Available days	TR-MT-000.C
	(2) Treatment		63		Deadweight tonnage	TR-MT-000.D
	Spills and releases to the environment	TR-MT-160a.3			Number of vessels in total shipping fleet	TR-MT-000.E
	(1) Number		63		Number of vessel port calls	TR-MT-000.F
	(2) Aggregate volume		63		Twenty-foot equivalent unit (TEU) capacity	TR-MT-000.G

Mapping data to

pages

64

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Not applicable

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Task Force on Climate-related Financial Disclosures (TCFD)

Governance	Describe the board's oversight of climate-related risks and opportunities.	Board's oversight See page 55 for information on the board's oversight on climate-related risks and opportunity
	Describe management's role in assessing and managing climate-related risks and opportunities.	Management's role See page 55 for information on the management's role in assessing and managing climate-related risks and opportunity
Strategy	Describe the climate-related risks and opportunities the organisation has identified over the short, medium, and long term.	We recognise that climate change presents both risks and opportunities that may impact our business operations and long-term resilience. To ensure a structured approach to climate risk management, we define short-term as 0–2 years, medium-term as 3–5 years, and long-term as beyond 5 years, in alignment with our enterprise risk management (ERM) framework. We have identified a range of physical and transition risks that may affect our business under different time horizons:
		1. Physical risks
		Acute risks (short to medium term): The increasing frequency and severity of extreme weather events pose operational challenges. Disruptions to shipping routes due to storms or hurricanes could lead to delays and potential damage to vessels. Furthermore, extreme weather conditions may impact port infrastructure, affecting loading and unloading operations, resulting in higher operational costs and efficiency losses.
		Chronic risks (long term): A prolonged increase in global temperatures could impact vessel performance and the well-being of offshore employees. Higher temperatures may lead to reduced fuel efficiency and increased maintenance requirements.
		2. Transition risks Policy and regulatory risks (short to long term): Regulatory developments continue to shape the shipping industry's decarbonisation agenda. BW LPG faces increasing pressure from stricter emissions regulations under the International Maritime Organization (IMO), as well as regional carbon pricing mechanisms such as the EU Emissions Trading System (EU ETS) and potential carbon taxation in other jurisdictions. These evolving regulatory requirements could lead to higher compliance costs, increased reporting obligations, and potential restrictions on vessel operations.
		Market and reputational risks (medium to long term): Institutional investors, customers, and other stakeholders are placing a stronger emphasis on ESG performance, decarbonisation commitments, and transparency. Companies with inadequate climate transition strategies may face higher financing costs, reduced market access, and potential reputational risks. Maintaining a robust ESG strategy and aligning with industry best practices will be critical to sustaining long-term competitiveness.
	Describe the impact of climate-related risks and opportunities on the organisation's businesses, strategy and financial planning.	Climate change and the transition to a low-carbon economy present both risks and opportunities for BW LPG. These factors influence our business operations, strategic decision-making, and financial planning over the short, medium, and long term.
		Acute physical risks resulting in the increasing frequency and severity of extreme weather events could disrupt global shipping operations, leading to delays, rerouting, or potential damage to vessels. These disruptions may result in higher operational costs, reduced service reliability, and increased insurance premiums.
		Regulatory compliance costs resulting in stricter environmental regulations, such as the IMO Carbon Intensity Indicator (CII) and Energy Efficiency Existing Ship Index (EEXI), may require BW LPG to invest in vessel retrofits, adopt new energy-efficient technologies, or transition to alternative fuels. Compliance with these evolving regulations will increase capital and operational expenditures.
		While regulatory compliance and sustainability investments will increase costs in the short to medium term, they also present opportunities for long-term cost optimisation through improved fuel efficiency, reduced carbon pricing exposure, and enhanced operational performance.
		The transition to low-carbon shipping will require substantial investments in fleet modernization, retrofits, and alternative fuels infrastructure. These expenditures are necessary to maintain compliance with regulations and position BW LPG for long-term resilience.

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Task Force on Climate-related Financial Disclosures (TCFD) (continued)

Strategy (continued)	Describe the resilience of the organisation's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.	BW LPG is committed to enhancing the resilience of our business strategy by assessing how different climate-related scenarios, including a 2°C or lower scenario, could impact our operations, financial performance, and long-term sustainability. To deepen our understanding of climate-related risks and opportunities, BW LPG will conduct a climate scenario analysis in FY2025. This analysis will explore multiple climate trajectories over varying time horizons, considering potential regulatory changes, market dynamics, physical climate risks, and technological advancements in the maritime industry.
Risk management	Describe the organisation's processes for identifying and assessing climate-related risks.	Risk identification and assessing process See page 52 for information on BW LPG's Risk Management (or Form 20-F's risk management)
	Describe the organisation's processes for managing climate-related risks.	Process to manage climate-related risks including process to decide and prioritise See pages 53 and 54 for information on BW LPG's Risk Management (or Form 20-F's risk management)
	Describe how processes for identifying, assessing and managing climate-related risks are integrated into the organisation's overall risk management.	Processes for identifying, assessing, and managing climate-related risks are integrated into their overall risk management See page 52 for information on BW LPG's Risk Management (or Form 20-F's risk management)
Metrics and targets	Disclose the metrics used by the organisation to assess climate-related risks and opportunities in line with its strategy and risk management process.	Key metrics used to measure and manage climate-related risks and opportunities See page 66 for information on emissions and energy
	Disclose Scope 1, Scope 2 and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks.	Emissions disclosure See page 63 for information on Scope 1 and 2 data
	Describe the targets used by the organisation to manage climate-related risks and opportunities and performance against targets.	Target and goals See page 32 for information on emissions and energy targets